ED&I in the workplace. Gen Z **Millennials** Gen X **Boomers** 1997 to 1965 to 1946 to 1981 to 2006 1996 1980 1964



community at work

Millennials 86%

Boomers

All generations think they perform better when they feel a sense of community at work, especially Millennials (88%). Millennials and Boomers in particular, want their workplace to feel like a community.

Gen X say they find it more challenging than other generations to get on with colleagues from different backgrounds, though 58% feel trusted by their employer to foster inclusive environments at work.



Younger generations completely agree a sense of community at work is important to mental health and wellbeing (45%) compared to Gen X and Boomers (35%) who are more inclined to 'somewhat agree' (48%)

Gen Z / Millennials 45% Gen X / Boomers 3

...and 75% of Millennials even socialise with colleagues outside of work, compared to only 58% of Gen X.

Gen Z / Millennials 75% Gen X 58%

current employees

The majority of the workforce feel their organisation provides adequate support and resources for marginalised or underrepresented groups, especially millennials (86%).



Only 15% of Gen X and 21% of Gen Z fully trust their employer to offer opportunities for career advancement that are equally accessible to all employees, regardless of gender, age, race or other background, compared

to 27% of millennials.

9% of Gen Z feel their employers ED&I efforts are tokenistic

and 54% have complained to their employers about this, compared to only 29% of Boomers.

53% of Gen Z have complained because they feel their organisation's ED&I initiatives

have 'gone too far' and are against their own social values, compared to only 27% of Boomers.

42% of Gen Z say their

employer has implemented equitable recruitment processes in the last year, but only 22% of Gen X say the same.





55% of Millennials believe their organisation's ED&I initiatives aren't wide-ranging enough and only focus on certain demographics, as do 53% Gen Z,

of Gen Z hide aspects of

themselves at work and

/o have actually quit a job

for this reason! This is surprising as they also trust their colleagues (80%) and leadership (81%) more than any other generations.



of Gen Z would quit their job if they felt like they didn't belong, compared to only

of Gen X.

Gen Z are the only generation who believe creating a positive work culture primarily sits with them, rather than the employer. All generations believe the responsibility of improving diversity and equity primarily sits with the employer.





32% of Gen Z and 30% of Millennials have quit a job because they didn't feel comfortable sharing personal viewpoints and stances at work without judgment or discrimination, compared to only 13% of Gen X or Boomers.

50% Gen X and 45% Boomers.

72%

59% of Gen Z and Millennials say their employer has

implemented mental health-

related benefits recently,

compared to only 40% of

Gen X and Boomers.

In the last 12 months, only 32% of Gen X and Boomers have had ED&I training from their employer, compared to 54% of Millennials and 50% Gen Z.

appealing to future talent



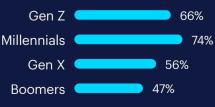
of Gen Z and Millennials wouldn't join a company if the organisation wasn't making a proactive effort to improve its diversity and equity, compared to only 35% of Boomers.



Gen Z and Millennials are less likely to join an organisation than Gen X or Boomers if they didn't agree with leadership viewpoints.



74% of Millennials and 66% of Gen Z prioritise mental health support when looking for a new role, compared to only 47% of Boomers and 56% of Gen X.





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